

2023 Am Law 100 Rank (FY:2022)	2022 Am Law 100 Rank (FY:2021)	Firm Name	Location	Gross Revenue	Net Operating Income	Revenue per Lawyer (RPL)	2023 Rank By RPL (FY:2022)	2022 Rank By RPL (FY:2021)	Profits Per Lawyer (PPL)	2023 Rank By PPL (FY:2022)	2022 Rank By PPL (FY:2021)	Profits Per Equity Partner (PPP)	2023 Rank By PPP (FY:2022)	2022 Rank By PPP (FY:2021)	Profitability Index (API)	2023 Rank By API (FY:2022)	Profit Margin	Compensation Average, All Partners (CAP)	2023 Rank By CAP (FY:2022)	Compensation Non-Equity Partners	Value per Lawyer (VPL)	2023 Rank By VPL (FY:2022)	Lawyers Needed per \$10 Million
1	1	Kirkland & Ellis	National	\$6,514,300,000	\$3,795,800,000	\$1,908,000	4	4	\$1,112,000	3	4	\$7,516,000	1	2	3.90	1	58	\$3,203,000	18	\$643,432,000	\$1,300,000	2	7.69
2	2	Latham & Watkins	National	\$5,321,007,000	\$2,855,106,000	\$1,614,000	12	12	\$866,000	9	10	\$5,154,000	8	9	3.20	6	54	\$3,709,000	14	\$549,307,000	\$1,032,000	7	9.69
3	3	DLA Piper	Verein	\$3,685,205,000	\$1,041,978,000	\$866,000	79	79	\$245,000	83	82	\$2,878,000	37	43	3.30	2	28	\$1,295,000	55	\$601,460,000	\$386,000	83	25.91
4	4	Baker McKenzie	Verein	\$3,300,189,000	\$1,237,124,000	\$691,000	92	96	\$259,000	81	82	\$1,889,000	59	58	2.70	21	37	\$1,084,000	63	\$378,132,000	\$338,000	86	29.59
5	5	Skadden, Arps, Slate, Meagher & Flom	National	\$3,020,869,000	\$1,623,717,000	\$1,818,000	7	9	\$977,000	6	13	\$5,013,000	9	12	2.80	19	54	\$5,013,000	5	\$0	\$977,000	8	10.24
6	7	Sidley Austin	National	\$2,922,634,000	\$1,188,028,000	\$1,450,000	23	24	\$590,000	32	30	\$4,165,000	19	26	2.90	14	41	\$2,387,000	29	\$424,629,000	\$800,000	20	12.50
7	6	White & Case	International	\$2,828,000,000	\$1,091,900,000	\$1,081,000	54	50	\$417,000	48	41	\$2,800,000	39	30	2.60	24	39	\$1,984,000	35	\$253,035,000	\$514,000	56	19.46
8	10	Morgan, Lewis & Bockius	National	\$2,745,251,000	\$1,491,672,000	\$1,348,000	34	41	\$733,000	21	27	\$1,912,000	58	59	1.40	74	54	\$1,870,000	38	\$20,866,000	\$743,000	27	13.46
9	11	Gibson, Dunn & Crutcher	National	\$2,736,637,000	\$1,697,555,000	\$1,621,000	11	18	\$1,006,000	5	11	\$4,925,000	10	17	3	11	62	\$3,942,000	13	\$98,939,000	\$1,064,000	5	9.40
10	8	Ropes & Gray	National	\$2,718,173,000	\$1,193,195,000	\$1,823,000	6	5	\$800,000	14	17	\$4,238,000	18	20	2.30	40	44	\$4,238,000	11	\$0	\$800,000	20	12.50
11	12	Jones Day	National	\$2,528,936,000	\$1,239,179,000	\$1,098,000	53	61	\$538,000	37	42	\$1,504,000	71	72	1.40	78	49	\$1,504,000	47	\$0	\$538,000	51	18.59
12	9	Hogan Lovells	International	\$2,432,000,000	\$838,000,000	\$977,000	63	58	\$337,000	61	57	\$2,277,000	49	44	2.30	38	34	\$1,486,000	48	\$296,000,000	\$456,000	64	21.93
13	17	Goodwin Procter	National	\$2,211,469,000	\$969,316,000	\$1,355,000	32	23	\$594,000	31	25	\$3,455,000	28	27	2.60	26	44	\$2,325,000	32	\$224,259,000	\$731,000	29	13.68
14	15	Greenberg Traurig	National	\$2,171,720,000	\$731,760,000	\$896,000	75	71	\$302,000	74	71	\$2,316,000	48	48	2.60	25	34	\$1,068,000	64	\$547,620,000	\$528,000	53	18.94
15	13	Simpson Thacher & Bartlett	New York	\$2,150,365,000	\$1,057,993,000	\$1,679,000	9	7	\$826,000	13	8	\$5,319,000	6	6	3.20	8	49	\$4,415,000	8	\$57,682,000	\$871,000	13	11.48
16	14	Norton Rose Fulbright	Verein	\$2,088,000,000	\$679,140,000	\$675,000	94	92	\$219,000	89	91	\$1,055,000	86	88	1.60	71	33	\$839,000	79	\$208,000,000	\$287,000	92	34.84
17	22	King & Spalding	National	\$2,020,354,000	\$966,171,000	\$1,538,000	18	26	\$736,000	20	26	\$4,727,000	12	19	3.10	10	48	\$2,351,000	30	\$268,400,000	\$940,000	11	10.64
18	16	Cooley	Palo Alto, California	\$2,006,781,000	\$806,235,000	\$1,420,000	26	21	\$571,000	33	23	\$3,268,000	30	23	2.30	42	40	\$2,423,000	27	\$116,994,000	\$653,000	38	15.31
19	21	Mayer Brown	International	\$1,858,000,000	\$648,000,000	\$999,000	61	55	\$348,000	57	55	\$2,339,000	45	45	2.30	36	35	\$1,346,000	52	\$271,000,000	\$494,000	58	20.24
20	18	Davis Polk & Wardwell	New York	\$1,849,000,000	\$926,850,000	\$1,696,000	8	6	\$850,000	10	7	\$5,550,000	5	3	3.30	4	50	\$5,550,000	4	\$0	\$850,000	14	11.76
21	24	McDermott Will & Emery	National	\$1,815,919,000	\$687,458,000	\$1,421,000	25	29	\$538,000	37	39	\$3,332,000	29	36	2.30	36	38	\$1,696,000	41	\$384,262,000	\$838,000	15	11.93
22	20	Paul, Weiss, Rifkind, Wharton & Garrison	New York	\$1,805,139,000	\$1,000,221,000	\$1,884,000	5	10	\$1,044,000	4	9	\$5,725,000	4	5	3	11	55	\$5,725,000	3	\$0	\$1,044,000	6	9.58

23	19	Weil, Gotshal & Manges	New York	\$1,767,107,000	\$837,879,000	\$1,460,000	21	20	\$692,000	25	20	\$4,645,000	14	11	3.20	7	47	\$3,479,000	17	\$144,358,000	\$811,000	19	12.33
24	23	Sullivan & Cromwell	New York	\$1,694,809,000	\$993,158,000	\$2,140,000	2	2	\$1,254,000	2	2	\$5,983,000	3	4	2.80	17	59	\$5,983,000	2	\$0	\$1,254,000	3	7.97
25	26	Paul Hastings	National	\$1,665,983,000	\$797,259,000	\$1,557,000	16	19	\$745,000	18	16	\$4,891,000	11	15	3.10	9	48	\$3,537,000	16	\$214,294,000	\$945,000	9	10.58
26	25	Quinn Emanuel Urquhart & Sullivan	National	\$1,625,230,000	\$988,272,000	\$1,600,000	13	8	\$973,000	7	6	\$5,229,000	7	8	3.30	4	61	\$4,033,000	12	\$145,136,000	\$1,116,000	4	8.96

Cost Per Lawyer (CPL)	2023 Rank by CPL (FY:2022)	2022 Rank by CPL (FY:2021)	Total Personnel	Total Number of Lawyers	Total Number of Partners	Total Number of Equity Partners	Number of Non-Equity Partners	Leverage	Percentage of Lawyers in US	Total Number of Offices	Source	Notes
\$796,047	26	24	6120	3415	1386	505	881	5.76	81.38%	19	The American Lawyer, April 2023	
\$747,759	40	31	6204	3298	918	554	364	4.95	66.69%	31	The American Lawyer, April 2023	
\$621,220	66	68	9008	4255	1269	362	907	10.75	35.55%	71	The American Lawyer, April 2023	Vereins differ structurally from other Am Law 200 firms, especially in regard to profit sharing.
\$431,706	95	97	12410	4779	1491	655	835	6.30	13.51%	75	The American Lawyer, April 2023	Vereins differ structurally from other Am Law 200 firms, especially in regard to profit sharing.
\$840,847	17	13	3367	1662	324	324	0	4.13	72.64%	22	The American Lawyer, April 2023	
\$860,719	13	16	4026	2015	676	285	390	6.06	79.66%	21	The American Lawyer, April 2023	
\$663,647	53	57	5819	2616	678	390	288	5.71	34.52%	44	The American Lawyer, April 2023	
\$615,707	69	67	4116	2036	809	780	29	1.61	84.53%	31	The American Lawyer, April 2023	
\$615,482	70	69	2627	1688	456	345	111	3.90	81.90%	20	The American Lawyer, April 2023	
\$1,023,008	3	2	2893	1491	282	282	0	4.29	87.09%	13	The American Lawyer, April 2023	
\$560,131	80	84	4195	2303	824	824	0	1.79	69.47%	42	The American Lawyer, April 2023	
\$640,418	58	58	NA	2489	763	368	395	5.76	31.94%	45	The American Lawyer, April 2023	
\$760,857	37	29	2812	1633	513	281	233	4.82	81.21%	15	The American Lawyer, April 2023	
\$593,798	74	72	4574	2425	1198	316	882	6.67	79.67%	43	The American Lawyer, April 2023	
\$852,789	14	10	2218	1281	253	199	54	5.44	76.84%	11	The American Lawyer, April 2023	
\$455,298	93	89	6805	3094	1058	644	414	3.81	23.72%	54	The American Lawyer, April 2023	Vereins differ structurally from other Am Law 200 firms, especially in regard to profit sharing.
\$802,612	24	39	2207	1313	525	204	321	5.43	86.43%	23	The American Lawyer, April 2023	

\$849,661	15	22	3022	1413	381	247	134	4.73	87.20%	18	The American Lawyer, April 2023
\$650,538	57	54	3835	1860	683	277	406	5.71	56.29%	24	The American Lawyer, April 2023
\$845,621	16	18	2055	1091	167	167	0	5.53	82.58%	10	The American Lawyer, April 2023
\$882,879	11	12	2631	1278	632	206	425	5.19	72.67%	22	The American Lawyer, April 2023
\$840,294	18	20	1786	958	175	175	0	4.48	92.94%	9	The American Lawyer, April 2023
\$767,703	33	28	2215	1210	282	180	102	5.71	72.00%	16	The American Lawyer, April 2023
\$885,923	10	7	1625	792	166	166	0	3.77	78.66%	13	The American Lawyer, April 2023
\$811,892	22	33	1909	1070	286	163	123	5.56	74.48%	21	The American Lawyer, April 2023
\$626,927	61	41	NA	1016	281	189	92	4.38	74.41%	31	The American Lawyer, April 2023

27	30	Holland & Knight	National	\$1,540,312,000	\$568,710,000	\$1,065,000	55	62	\$393,000	50	67	\$2,127,000	51	56	2	48	37	\$1,163,000	59	\$291,349,000	\$595,000	44	16.81
28	27	Covington & Burling	Washington, D.C.	\$1,523,994,000	\$730,180,000	\$1,270,000	40	44	\$609,000	29	34	\$2,328,000	47	47	1.80	58	48	\$2,328,000	31	\$0	\$609,000	41	16.42
29	28	Reed Smith	National	\$1,417,599,000	\$454,264,000	\$921,000	69	70	\$295,000	77	76	\$1,645,000	64	63	1.80	64	32	\$1,038,000	65	\$215,651,000	\$435,000	70	22.99
30	29	Cleary Gottlieb Steen & Hamilton	International	\$1,393,989,000	\$732,053,000	\$1,310,000	38	39	\$688,000	26	24	\$4,325,000	16	16	3.30	3	53	\$4,325,000	9	\$0	\$688,000	36	14.53
31	39	Willkie Farr & Gallagher	New York	\$1,380,000,000	\$730,000,000	\$1,326,000	35	31	\$701,000	23	22	\$3,687,000	22	24	2.80	18	53	\$2,759,000	24	\$75,575,000	\$774,000	23	12.92
32	35	Orrick, Herrington & Sutcliffe	National	\$1,379,702,000	\$360,215,000	\$1,323,000	37	36	\$345,000	58	62	\$3,113,000	32	35	2.40	34	26	\$1,764,000	39	\$260,933,000	\$595,000	44	16.81
33	33	Wilson Sonsini Goodrich & Rosati	Palo Alto, California	\$1,354,000,000	\$533,088,000	\$1,296,000	39	33	\$510,000	40	38	\$3,003,000	35	32	2.30	40	39	\$2,392,000	28	\$103,208,000	\$609,000	41	16.42
34	36	Wilmer Cutler Pickering Hale and Dorr	National	\$1,344,519,000	\$702,281,000	\$1,460,000	21	22	\$763,000	17	21	\$2,824,000	38	39	1.90	53	52	\$2,824,000	22	\$0	\$763,000	25	13.11
35	34	Debevoise & Plimpton	New York	\$1,329,700,000	\$660,461,000	\$1,556,000	17	14	\$773,000	16	14	\$4,420,000	15	14	2.80	15	50	\$4,420,000	7	\$0	\$773,000	24	12.94
36	32	Dechert	National	\$1,288,692,000	\$537,678,000	\$1,325,000	36	27	\$553,000	34	31	\$3,631,000	23	22	2.70	20	42	\$2,185,000	33	\$158,589,000	\$716,000	32	13.97
37	31	Milbank	New York	\$1,285,000,000	\$705,595,000	\$1,517,000	19	15	\$833,000	11	12	\$4,311,000	17	13	2.80	15	55	\$4,311,000	10	\$0	\$833,000	16	12
38	37	Morrison & Foerster	National	\$1,264,600,000	\$415,500,000	\$1,198,000	46	42	\$393,000	50	44	\$2,334,000	46	46	2	52	33	\$1,672,000	43	\$116,300,000	\$504,000	57	19.84
39	41	Proskauer Rose	New York	\$1,239,638,000	\$586,395,000	\$1,671,000	10	16	\$790,000	15	19	\$3,735,000	20	29	2.20	43	47	\$2,836,000	21	\$85,687,000	\$906,000	12	11.04
40	38	Akin Gump Strauss Hauer & Feld	National	\$1,231,343,000	\$452,340,000	\$1,415,000	27	30	\$520,000	39	35	\$2,576,000	43	33	1.80	60	37	\$1,873,000	37	\$146,564,000	\$688,000	36	14.53
41	40	K&L Gates	National	\$1,196,863,000	\$254,981,000	\$686,000	93	90	\$146,000	98	97	\$1,432,000	73	76	2.10	46	21	\$660,000	93	\$293,443,000	\$314,000	88	31.85
42	42	Perkins Coie	Seattle	\$1,163,764,000	\$270,230,000	\$1,039,000	58	59	\$241,000	85	78	\$1,519,000	70	66	1.50	73	23	\$957,000	68	\$210,873,000	\$430,000	72	23.26

43	44	Squire Patton Boggs	Verein	\$1,162,000,000	\$238,045,000	\$827,000	86	87	\$169,000	96	98	\$1,763,000	61	70	2.10	45	20	\$826,000	82	\$148,475,000	\$275,000	94	36.36
44	43	Winston & Strawn	National	\$1,146,377,000	\$363,224,000	\$1,350,000	33	37	\$428,000	46	48	\$3,143,000	31	37	2.30	38	32	\$1,724,000	40	\$222,393,000	\$690,000	35	14.49
45	47	Troutman Pepper	National	\$1,080,897,000	\$398,109,000	\$966,000	65	69	\$356,000	55	64	\$1,558,000	66	75	1.60	68	37	\$1,090,000	62	\$113,454,000	\$457,000	63	21.88
46	48	Foley & Lardner	National	\$1,080,332,000	\$283,189,000	\$1,033,000	59	63	\$271,000	79	80	\$1,858,000	60	60	1.80	62	26	\$1,129,000	61	\$263,458,000	\$522,000	54	19.16
47	49	Alston & Bird	Atlanta	\$1,061,457,000	\$469,818,000	\$1,221,000	43	43	\$541,000	36	37	\$2,977,000	36	34	2.40	30	44	\$1,667,000	44	\$148,134,000	\$711,000	33	14.06
48	51	Sheppard, Mullin, Richter & Hampton	Los Angeles	\$1,052,812,000	\$356,981,000	\$1,159,000	49	48	\$393,000	50	50	\$2,112,000	52	49	1.80	60	34	\$1,340,000	53	\$183,929,000	\$595,000	44	16.81
49	46	Arnold & Porter Kaye Scholer	National	\$1,038,782,000	\$411,389,000	\$1,110,000	51	51	\$440,000	43	43	\$1,403,000	74	69	1.30	88	40	\$1,403,000	51	\$0	\$440,000	68	22.73
50	57	O'Melveny & Myers	Los Angeles	\$1,024,780,000	\$494,750,000	\$1,381,000	30	38	\$667,000	27	29	\$2,764,000	40	42	2	48	48	\$2,548,000	26	\$30,178,000	\$707,000	34	14.14
51	45	Wachtell, Lipton, Rosen & Katz	New York	\$983,597,000	\$649,174,000	\$3,543,000	1	1	\$2,338,000	1	1	\$7,294,000	2	1	2.10	47	66	\$7,294,000	1	\$0	\$2,338,000	1	4.28
52	54	McGuireWoods	Richmond, Virginia	\$977,373,000	\$407,323,000	\$1,056,000	56	56	\$440,000	43	52	\$1,957,000	56	53	1.90	56	42	\$1,263,000	56	\$112,799,000	\$562,000	49	17.79
53	55	Fried, Frank, Harris, Shriver & Jacobson	New York	\$958,430,000	\$469,328,000	\$1,432,000	24	17	\$701,000	23	15	\$3,603,000	26	21	2.50	27	49	\$2,964,000	20	\$65,211,000	\$799,000	22	12.52
54	53	Faegre Drinker Biddle & Reath	Minneapolis	\$954,992,000	\$347,835,000	\$919,000	70	72	\$335,000	63	63	\$990,000	90	93	1.10	97	36	\$848,000	77	\$92,061,000	\$423,000	73	23.64
55	52	Cravath, Swaine & Moore	New York	\$949,949,000	\$454,445,000	\$1,967,000	3	3	\$941,000	8	5	\$4,685,000	13	7	2.40	33	48	\$4,685,000	6	\$0	\$941,000	10	10.63
56	61	Fragomen, Del Rey, Bernsen & Loewy	National	\$947,647,000	\$171,437,000	\$1,160,000	48	49	\$210,000	92	90	\$3,024,000	34	41	2.60	23	18	\$1,626,000	45	\$63,347,000	\$287,000	92	34.84
57	56	Vinson & Elkins	Houston	\$934,700,000	\$411,825,000	\$1,395,000	29	40	\$615,000	28	33	\$3,520,000	27	31	2.50	27	44	\$2,803,000	23	\$80,515,000	\$735,000	28	13.61

\$672,008	50	47	3143	1446	739	267	472	4.41	95.42%	32	The American Lawyer, April 2023
\$661,556	54	61	2148	1200	314	314	0	2.83	82.85%	13	The American Lawyer, April 2023
\$625,623	62	65	3265	1540	645	276	369	4.57	63.33%	30	The American Lawyer, April 2023
\$621,980	65	63	NA	1064	169	169	0	5.29	51.28%	18	The American Lawyer, April 2023
\$624,400	63	64	1730	1041	292	198	94	4.26	77.91%	13	The American Lawyer, April 2023
\$977,363	5	3	NA	1043	352	116	236	8.02	70.44%	24	The American Lawyer, April 2023
\$785,562	29	19	1923	1045	266	178	89	4.89	92.82%	18	The American Lawyer, April 2023
\$697,569	46	42	1829	921	249	249	0	2.70	90.36%	13	The American Lawyer, April 2023
\$782,910	30	26	1626	855	149	149	0	4.72	77.87%	10	The American Lawyer, April 2023
\$771,973	32	23	1896	973	319	148	171	5.57	68.65%	22	The American Lawyer, April 2023

\$684,237	47	53	NA	847	164	164	0	4.17	64.71%	12	The American Lawyer, April 2023	
\$804,072	23	32	2163	1056	318	178	140	4.93	70.93%	18	The American Lawyer, April 2023	
\$880,381	12	15	1398	742	237	157	80	3.73	81.81%	12	The American Lawyer, April 2023	
\$895,509	9	17	1710	870	320	176	144	3.95	78.46%	20	The American Lawyer, April 2023	
\$539,575	83	81	3492	1746	831	178	653	8.80	61.72%	47	The American Lawyer, April 2023	
\$798,048	25	35	2483	1120	503	178	325	5.29	99.66%	20	The American Lawyer, April 2023	
\$657,619	55	55	2420	1405	468	135	333	9.41	42.06%	45	The American Lawyer, April 2023	Vereins differ structurally from other Am Law 200 firms, especially in regard to profit sharing.
\$922,127	8	6	1653	849	340	116	224	6.35	92.71%	16	The American Lawyer, April 2023	
\$610,193	72	73	2157	1119	469	256	214	3.38	100.00%	23	The American Lawyer, April 2023	
\$761,868	36	40	2103	1046	484	152	332	5.87	98.06%	25	The American Lawyer, April 2023	
\$680,749	48	52	1776	869	371	158	213	4.51	96.43%	13	The American Lawyer, April 2023	
\$765,743	34	30	1709	909	404	169	235	4.38	98.33%	16	The American Lawyer, April 2023	
\$670,578	51	56	1758	936	293	293	0	2.19	91.80%	15	The American Lawyer, April 2023	
\$714,326	45	46	1445	742	206	179	27	3.15	91.24%	18	The American Lawyer, April 2023	
\$1,204,477	1	1	644	278	89	89	0	2.12	100.00%	1	The American Lawyer, April 2023	
\$615,977	68	62	1864	925	412	208	204	3.45	98.03%	20	The American Lawyer, April 2023	
\$730,843	44	38	1010	669	180	130	50	4.14	87.21%	5	The American Lawyer, April 2023	
\$584,355	75	77	2192	1039	519	351	168	1.96	96.79%	21	The American Lawyer, April 2023	
\$1,025,888	2	8	1235	483	97	97	0	3.98	93.58%	2	The American Lawyer, April 2023	
\$949,957	6	4	5812	817	144	57	88	13.41	70.87%	51	The American Lawyer, April 2023	
\$780,387	31	43	1269	670	176	117	59	4.73	90.35%	11	The American Lawyer, April 2023	

58	50	Shearman & Sterling	International	\$906,936,000	\$236,149,000	\$1,256,000	42	32	\$327,000	67	46	\$2,478,000	44	38	2	51	26	\$1,693,000	42	\$87,569,000	\$448,000	66	22.32
59	59	Baker & Hostetler	National	\$902,849,000	\$205,798,000	\$949,000	67	74	\$216,000	90	88	\$1,755,000	62	61	1.90	56	23	\$959,000	67	\$182,465,000	\$408,000	77	24.51
60	62	Seyfarth Shaw	National	\$855,918,000	\$315,426,000	\$919,000	70	76	\$339,000	60	68	\$1,473,000	72	71	1.60	69	37	\$920,000	73	\$86,453,000	\$432,000	71	23.15
61	58	Bryan Cave Leighton Paisner	International	\$845,190,000	\$199,689,000	\$710,000	91	89	\$168,000	97	96	\$942,000	91	87	1.30	82	24	\$663,000	92	\$110,098,000	\$260,000	95	38.46

62	60	Hunton Andrews Kurth	National	\$804,052,000	\$241,068,000	\$1,053,000	57	57	\$316,000	70	61	\$1,551,000	68	67	1.50	72	30	\$1,163,000	59	\$112,139,000	\$463,000	62	21.60
63	69	Polsinelli	Kansas City, Missouri	\$796,429,000	\$215,591,000	\$854,000	81	84	\$231,000	87	92	\$1,690,000	63	74	2	50	27	\$788,000	83	\$202,821,000	\$449,000	65	22.27
64	65	Baker Botts	Houston	\$752,495,000	\$273,985,000	\$1,203,000	44	54	\$438,000	45	54	\$2,607,000	42	54	2.20	44	36	\$1,521,000	46	\$107,143,000	\$609,000	41	16.42
65	63	Pillsbury Winthrop Shaw Pittman	National	\$751,491,000	\$217,638,000	\$1,154,000	50	47	\$334,000	65	51	\$2,034,000	54	50	1.80	65	29	\$1,241,000	57	\$127,360,000	\$530,000	52	18.87
66	64	Fenwick & West	Mountain View, California	\$750,435,000	\$354,081,000	\$1,571,000	15	13	\$741,000	19	18	\$3,691,000	21	25	2.40	34	47	\$3,038,000	19	\$36,767,000	\$818,000	18	12.22
67	68	Katten Muchin Rosenman	National	\$742,885,000	\$239,771,000	\$1,109,000	52	52	\$358,000	54	57	\$2,032,000	55	55	1.80	58	32	\$1,181,000	58	\$143,359,000	\$572,000	47	17.48
68	70	Nelson Mullins Riley & Scarborough	Columbia, South Carolina	\$727,916,000	\$270,934,000	\$828,000	85	77	\$308,000	73	60	\$1,539,000	69	65	1.90	55	37	\$831,000	81	\$147,382,000	\$476,000	59	21.01
69	67	Venable	National	\$723,600,000	\$236,000,000	\$972,000	64	65	\$317,000	69	75	\$1,272,000	79	80	1.30	85	33	\$882,000	75	\$78,874,000	\$423,000	73	23.64
70	66	Lewis Brisbois Bisgaard & Smith	National	\$703,000,000	\$163,350,000	\$414,000	100	00	\$96,000	99	99	\$1,015,000	88	81	2.50	29	23	\$399,000	100	\$247,250,000	\$242,000	97	41.32
71	72	Fox Rothschild	National	\$668,015,000	\$208,966,000	\$734,000	88	88	\$230,000	88	85	\$849,000	96	95	1.20	95	31	\$739,000	90	\$56,043,000	\$291,000	90	34.36
72	71	Littler Mendelson	National	\$649,029,000	\$218,121,000	\$620,000	96	94	\$208,000	93	87	\$561,000	100	100	0.90	100	34	\$512,000	98	\$22,645,000	\$230,000	99	43.48
73	74	Duane Morris	National	\$631,300,000	\$178,400,000	\$865,000	80	83	\$244,000	84	84	\$1,225,000	81	77	1.40	74	28	\$767,000	85	\$112,554,000	\$398,000	80	25.13
74	77	Cozen O'Connor	National	\$619,017,000	\$218,288,000	\$852,000	82	82	\$301,000	76	74	\$1,117,000	84	86	1.30	85	35	\$770,000	84	\$69,806,000	\$397,000	82	25.19
75	75	Mintz, Levin, Cohn, Ferris, Glovsky and Popeo	Boston	\$617,700,000	\$211,900,000	\$1,202,000	45	46	\$412,000	49	53	\$2,162,000	50	51	1.80	62	34	\$1,325,000	54	\$116,400,000	\$639,000	39	15.65
76	78	Barnes & Thornburg	National	\$608,755,000	\$292,930,000	\$881,000	77	77	\$424,000	47	49	\$1,170,000	82	84	1.30	82	48	\$841,000	78	\$82,903,000	\$544,000	50	18.38
77	76	Ogletree, Deakins, Nash, Smoak & Stewart	National	\$600,873,000	\$161,947,000	\$661,000	95	93	\$178,000	94	92	\$886,000	94	89	1.30	81	27	\$589,000	95	\$74,351,000	\$260,000	95	38.46
78	83	Crowell & Moring	Washington, D.C.	\$590,158,000	\$152,235,000	\$1,004,000	60	67	\$259,000	81	81	\$1,326,000	78	83	1.30	84	26	\$922,000	71	\$70,373,000	\$379,000	84	26.39
79	80	Blank Rome	National	\$580,581,000	\$208,965,000	\$989,000	62	66	\$356,000	55	70	\$1,350,000	76	82	1.40	78	36	\$921,000	72	\$95,922,000	\$519,000	55	19.27
80	79	Jackson Lewis	National	\$579,572,000	\$220,349,000	\$618,000	97	97	\$235,000	86	89	\$752,000	98	99	1.20	91	38	\$585,000	96	\$50,328,000	\$289,000	91	34.60
81	91	Husch Blackwell	Kansas City	\$555,836,000	\$165,612,000	\$721,000	90	95	\$215,000	91	94	\$867,000	95	96	1.20	92	30	\$625,000	94	\$63,826,000	\$298,000	89	33.56
82	100	Taft Stettinius & Hollister	Cincinnati	\$549,000,000	\$232,000,000	\$731,000	89	91	\$309,000	72	86	\$993,000	89	94	1.40	80	42	\$737,000	91	\$67,000,000	\$398,000	80	25.13
83	81	Nixon Peabody	National	\$548,069,000	\$184,399,000	\$958,000	66	64	\$322,000	68	56	\$1,608,000	65	64	1.70	66	34	\$865,000	76	\$68,994,000	\$443,000	67	22.57
84	73	Cadwalader, Wickersham & Taft	New York	\$544,832,000	\$205,934,000	\$1,264,000	41	25	\$478,000	42	32	\$3,074,000	33	18	2.40	31	38	\$2,174,000	34	\$39,727,000	\$570,000	48	17.54
85	87	Akerman	National	\$537,215,000	\$216,729,000	\$848,000	84	86	\$342,000	59	66	\$1,044,000	87	90	1.20	90	40	\$762,000	86	\$79,085,000	\$467,000	60	21.41
86	NA	ArentFox Schiff	National	\$533,900,000	\$176,700,000	\$913,000	72	NA	\$302,000	74	NA	\$1,087,000	85	NA	1.20	93	33	\$761,000	87	\$61,291,000	\$407,000	79	24.57
								/A			N/A												

87	82	Womble Bond Dickinson	International	\$532,580,000	\$152,509,000	\$594,000	98	98	\$170,000	95	95	\$702,000	99	98	1.20	94	29	\$555,000	97	\$64,389,000	\$242,000	97	41.32
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\$929,068	7	5	1549	722	191	95	96	6.58	56.94%	23	The American Lawyer, April 2023
\$732,558	43	50	1723	952	405	117	287	7.11	100.00%	17	The American Lawyer, April 2023
\$580,488	76	79	1991	931	437	214	223	3.35	93.15%	16	The American Lawyer, April 2023
\$542,242	82	85	2514	1190	467	212	255	4.61	53.89%	30	The American Lawyer, April 2023
\$737,247	42	49	1491	764	304	155	148	3.91	93.89%	21	The American Lawyer, April 2023
\$623,016	64	71	1727	932	531	128	403	6.31	100.00%	24	The American Lawyer, April 2023
\$764,747	35	48	1216	626	251	105	145	4.95	88.01%	13	The American Lawyer, April 2023
\$820,051	20	27	1265	651	278	107	171	5.08	93.09%	18	The American Lawyer, April 2023
\$829,592	19	11	NA	478	129	96	33	3.98	99.16%	8	The American Lawyer, April 2023
\$751,286	39	37	1183	670	324	118	206	4.68	93.61%	9	The American Lawyer, April 2023
\$520,113	84	83	1661	879	504	176	328	3.99	100.03%	31	The American Lawyer, April 2023
\$655,024	56	51	1510	744	357	186	172	3.01	100.00%	9	The American Lawyer, April 2023
\$317,441	100	100	3390	1700	1029	161	868	9.56	100.00%	55	The American Lawyer, April 2023
\$504,339	89	86	NA	910	359	246	113	2.70	100.00%	29	The American Lawyer, April 2023
\$411,561	98	95	1933	1047	471	389	82	1.69	96.49%	58	The American Lawyer, April 2023
\$620,241	67	74	1474	730	379	146	234	4.02	92.82%	29	The American Lawyer, April 2023
\$551,664	81	82	1598	726	374	195	179	2.72	97.15%	33	The American Lawyer, April 2023
\$789,648	27	25	NA	514	248	98	150	4.24	99.81%	7	The American Lawyer, April 2023
\$457,326	92	96	1296	691	447	250	197	1.76	100.00%	22	The American Lawyer, April 2023
\$482,755	91	92	2232	909	401	183	218	3.97	93.85%	55	The American Lawyer, April 2023
\$744,767	41	45	1360	588	241	115	127	4.12	87.14%	13	The American Lawyer, April 2023
\$633,077	60	60	1015	587	331	155	176	2.79	99.83%	14	The American Lawyer, April 2023
\$383,171	99	99	1783	938	462	293	169	2.20	100.00%	64	The American Lawyer, April 2023
\$506,127	86	91	1767	771	367	191	176	3.04	100.00%	23	The American Lawyer, April 2023
\$422,104	97	93	1281	751	405	234	172	2.21	100.00%	10	The American Lawyer, April 2023

\$635,898	59	70	1259	572	293	115	178	3.99	99.83%	13	The American Lawyer, April 2023	
\$786,306	28	14	793	431	113	67	46	5.43	84.22%	5	The American Lawyer, April 2023	
\$505,881	88	90	1272	634	388	208	180	2.05	100.00%	25	The American Lawyer, April 2023	
\$611,016	71	N/A	1180	585	313	163	150	2.60	100.00%	8	The American Lawyer, April 2023	Arent Fox and Schiff Hardin merged on March 1, 2022 to become ArentFox Schiff. Because this formed a new firm, references to 2021 are listed as NA
\$423,997	96	98	1981	896	391	217	173	3.13	51.46%	31	The American Lawyer, April 2023	

88	88	Gordon Rees Scully Mansukhani	National	\$531,136,000	\$90,293,000	\$524,000	99	99	\$89,000	100	100	\$1,557,000	67	85	3	13	17	\$406,000	99	\$104,169,000	\$192,000	100	52.08
89	102	Williams & Connolly	Washington, D.C.	\$523,250,000	\$309,690,000	\$1,402,000	28	N/A	\$830,000	12	N/A	\$2,700,000	41	N/A	1.90	53	59	\$2,700,000	25	\$0	\$830,000	17	12.05
90	86	Kilpatrick Townsend & Stockton	Atlanta	\$520,666,000	\$153,950,000	\$945,000	68	68	\$279,000	78	72	\$1,341,000	77	73	1.40	74	30	\$891,000	74	\$71,170,000	\$408,000	77	24.51
91	89	Davis Wright Tremaine	Seattle	\$514,969,000	\$158,949,000	\$869,000	78	80	\$268,000	80	77	\$932,000	93	92	1.10	98	31	\$751,000	88	\$46,814,000	\$347,000	85	28.82
92	94	Fish & Richardson	National	\$512,043,000	\$195,429,000	\$1,597,000	14	28	\$609,000	29	40	\$2,056,000	53	57	1.30	87	38	\$1,448,000	50	\$45,804,000	\$752,000	26	13.30
93	95	Jenner & Block	Chicago	\$510,835,000	\$217,536,000	\$1,180,000	47	53	\$503,000	41	45	\$1,956,000	57	62	1.70	67	43	\$1,458,000	49	\$51,041,000	\$620,000	40	16.13
94	92	Schulte Roth & Zabel	New York	\$509,400,000	\$249,800,000	\$1,489,000	20	35	\$730,000	22	28	\$3,620,000	25	28	2.40	31	49	\$3,620,000	15	\$0	\$730,000	31	13.70
95	90	Haynes and Boone	Dallas	\$508,456,000	\$187,000,000	\$912,000	73	75	\$335,000	63	65	\$1,258,000	80	79	1.40	77	37	\$983,000	66	\$56,300,000	\$436,000	69	22.94
96	85	Locke Lord	National	\$500,068,000	\$183,484,000	\$908,000	74	73	\$333,000	66	69	\$1,137,000	83	78	1.30	89	37	\$924,000	70	\$49,473,000	\$423,000	73	23.64
97	93	Ballard Spahr	National	\$482,210,000	\$189,814,000	\$800,000	87	85	\$315,000	71	73	\$834,000	97	97	1	99	39	\$834,000	80	\$0	\$315,000	87	31.75
98	101	Shook, Hardy & Bacon	Kansas City, Missouri	\$454,645,000	\$194,267,000	\$883,000	76	N/A	\$378,000	53	N/A	\$1,383,000	75	N/A	1.60	70	43	\$925,000	69	\$46,115,000	\$467,000	60	21.41
99	103	Lowenstein Sandler	Roseland, New Jersey	\$451,902,000	\$181,054,000	\$1,357,000	31	N/A	\$544,000	35	N/A	\$3,621,000	24	N/A	2.70	22	40	\$1,947,000	36	\$62,293,000	\$731,000	29	13.68
100	98	Dorsey & Whitney	National	\$438,036,000	\$173,540,000	\$849,000	83	81	\$336,000	62	59	\$933,000	92	91	1.10	96	40	\$746,000	89	\$42,558,000	\$419,000	76	23.87

\$435,190	94	94	1772	1013	479	58	421	16.47	100.00%	74	The American Lawyer, April 2023
\$572,087	79	N/A	618	373	115	115	0	2.26	100.00%	1	The American Lawyer, April 2023
\$665,401	52	66	1189	551	253	115	138	3.80	93.23%	20	The American Lawyer, April 2023
\$600,999	73	76	1418	592	274	171	103	2.47	100.00%	11	The American Lawyer, April 2023
\$987,259	4	9	1135	321	167	95	72	2.37	96.39%	13	The American Lawyer, April 2023
\$677,521	49	59	797	433	184	111	73	2.89	95.68%	6	The American Lawyer, April 2023
\$759,064	38	44	598	342	69	69	0	3.96	93.86%	3	The American Lawyer, April 2023
\$576,396	77	80	1009	558	248	149	99	2.75	93.11%	18	The American Lawyer, April 2023
\$574,876	78	75	973	551	252	161	91	2.41	95.73%	20	The American Lawyer, April 2023
\$484,854	90	87	1209	603	227	227	0	1.65	100.00%	15	The American Lawyer, April 2023
\$505,981	87	N/A	1134	515	260	140	120	2.66	98.89%	18	The American Lawyer, April 2023
\$813,357	21	N/A	694	333	125	50	75	5.66	100.00%	5	The American Lawyer, April 2023
\$512,758	85	88	1048	516	290	186	104	1.77	91.29%	20	The American Lawyer, April 2023

Overview Statistics

Metric	2022
Gross Revenue	\$130,838,161,676
Am Law 100 Net Income	\$55,064,078,882
Total Attorneys	112962
Equity Partners	21469
Nonequity Partners	19653
Am Law 100 RPL	\$1,158,253
Am Law 100 PPP	\$2,564,818
Am Law 100 CAP	\$1,649,592
Am Law 100 VPL	\$600,514
Am Law 100 PPL	\$487,458
Am Law 100 Leverage	4.26
Am Law 100 Profit Margin	42

AmLaw 100 Marketing Contacts

Am Law 100 RANK (FY:2022)	Firm Name	Marketing Contact	Main Office Address	City	State	Zip	Contact Phone	Contact Fax
1	Kirkland & Ellis	Maria A. Black	300 North LaSalle	Chicago	IL	60654		
1	Kirkland & Ellis	Olivia Kwok						
2	Latham & Watkins	Karen A Newlove	355 South Grand Avenue	Los Angeles	CA	90071	+1 213 891 8283	+1 213 891 8763
3	DLA Piper	Andy Peat	160 Aldersgate Street	London	London	EC1A 4HT		
3	DLA Piper	Erin Stone Dimry		Encinitas	CA			
4	Baker McKenzie	Daniel Smith	100 New Bridge Street	London		EC4V 6JA	+65 63381888	+65 63375100
4	Baker McKenzie	Marlien Neilson						
5	Skadden, Arps, Slate, Meagher & Flom	Neil Mcnally	1-6-1 Roppongi	Tokyo		106-6021		
5	Skadden, Arps, Slate, Meagher & Flom	Rob McAlister Whetstone	1-6-1 Roppongi	Tokyo		106-6021		
6	Sidley Austin	Scott L. Kilburg	One South Dearborn	Chicago	IL	60603	+1 312 456 4213	+1 312 853 7036
7	White & Case	Michael Hertz	1221 Avenue of the Americas	New York	NY	10020-1095	+1 212 819 8768	+1 212 354 8113
7	White & Case	Nick Denby					+44 20 7532 1000	
8	Morgan, Lewis & Bockius	Amanda M Bruno	1701 Market Street	Philadelphia	PA	19103	+1 215 963 5240	+1 215 963 5001
8	Morgan, Lewis & Bockius	Mona C. Zeiberg	1111 Pennsylvania Ave Nw	Washington	DC	20004-2541	+1 202 739 5847	+1 202 739 3001
9	Gibson, Dunn & Crutcher	Gigi Zientek	1050 Connecticut Avenue, N.W	Washington	DC	20036		
10	Ropes & Gray	Christine Horan	2099 Pennsylvania Avenue NW	Washington	DC	20006		
10	Ropes & Gray	Tim Larimer	1211 Avenue of the Americas	New York City	NY	10036	+1 212 596 9414	+1 646 728 6240
11	Jones Day	Ashley Mcclung	100 High Street	Boston	MA	02110		
11	Jones Day	Deborah Sada	100 High Street	Boston	MA	02110		
12	Hogan Lovells	Daniel Migliacci	100 International Drive	Baltimore	MD	21202		
12	Hogan Lovells	David McClune	100 International Drive	Baltimore	MD	21202		
13	Goodwin Procter	Calvin Cheong	520 Broadway	Santa Monica	CA	90401	1 424 436 3008	
13	Goodwin Procter	Danielle Balestra	The New York Times Building, 620 Eighth Avenue	New York	NY	10018	1 212 459 7180	
13	Goodwin Procter	Martina Toponarski	100 Northern Avenue	Boston	MA	02210	+1 617 570 8737	+1 617 523 1231
14	Greenberg Traurig	Jill Perry	1000 Louisiana street	Houston	TX	77002	1 212 801 9231	
14	Greenberg Traurig	Joey Kaiser	Metlife Building 200 Park Avenue	New York	NY	10166	+1 212 801 6983	
14	Greenberg Traurig	Julie Kaplan	1840 Century Park East	Los Angeles	CA	90067	+1 310 586 7729	

15	Simpson Thacher & Bartlett	Anne Callender	425 Lexington Avenue	New York City	NY	10017	+1 212 455 3591	+1 212 455 2502
15	Simpson Thacher & Bartlett	Conor Saunders	425 Lexington Avenue	New York City	NY	10017		
15	Simpson Thacher & Bartlett	Gretchen Moguel	425 Lexington Avenue	New York City	NY	10017	+1 212 455 7262	+1 212 455 2502
16	Norton Rose Fulbright	Michelle Jacobson	400 3Rd Avenue Sw	Calgary	AB	T2P 4H2	+1 403 267 8316	
16	Norton Rose Fulbright	Rebecca Elvy	400 3Rd Avenue Sw	Calgary	AB	T2P 4H2	+1 403.267.8326	+1 403.264.5973
16	Norton Rose Fulbright	Rosalind Messer	222 Bay Street	Toronto	ON	M5K 1E7	+1 416 216 4826	

17	King & Spalding	Kevin A Cavanaugh	1185 Avenue of the Americas	New York City	NY	10036	+1 212 827 4091	+1 212 556 2222
17	King & Spalding	Rita V Zasowski	1185 Avenue of the Americas	New York City	NY	10036	+1 212 827 4071	
18	Cooley	Alan Batchelder	Reston Town Center, 11951 Freedom Drive	Reston	VA	20190	+1 703 456 8150	+1 703 456 8100
18	Cooley	Charlie Cameron	500 Boylston Street	Boston	MA	02116	+1 617 937 2450	+1 617 937 2400
18	Cooley	Chris Montgomery	3 Embarcadero Center	San Francisco	CA	94111-4004	1 858 550 6262	
18	Cooley	Frank Chmielewski	3 Embarcadero Center	San Francisco	CA	94111-4004	+1 415 693 2165	+1 415 693 2222
18	Cooley	Ilana Brand	4401 Eastgate Mall	San Diego	CA	92121	1 858 550 6264	
18	Cooley	Katherine Ferguson	Reston Town Center, 11951 Freedom Drive	Reston	VA	20190	+1 703 456 8828	+1 703 456 8100
18	Cooley	Kerry McIlroy	55 Hudson Yards	New York	NY	10001-2157	+1 212 479 6519	+1 212 479 6275
18	Cooley	Nancy Kostakos	3175 Hanover Street	Palo Alto	CA	94304-1130	1 617 937 1433	
18	Cooley	Pam Washburn	4401 Eastgate Mall	San Diego	CA	92121-1909	1 650 843 5260	
18	Cooley	Rebecca Lanz	1299 Pennsylvania Avenue, North West	Washington	DC	20004	+1-202-842-7800	+1-202-842-7899
19	Mayer Brown	Jean Shim	1999 K Street, NW	Washington	DC	20006-1101	+1 202 263 3885	
20	Davis Polk & Wardwell	Tenley Laserson Chepiga	450 Lexington Avenue	New York City	NY	10017	+1 212 450 4000	+1 212 701 5800
21	McDermott Will & Emery	Elizabeth S. Gooch	The McDermott Building, 500 North Capitol Street	Washington	DC	20001-1531	1 202 756 8096	1 202 591 2866
22	Paul, Weiss, Rifkind, Wharton & Garrison	Beth Wiener	1285 Avenue of the Americas	New York City	NY	10019		
22	Paul, Weiss, Rifkind, Wharton & Garrison	Luke V Ferrandino	1285 Avenue of the Americas	New York City	NY	10019	+1 212 373 2135	
22	Paul, Weiss, Rifkind, Wharton & Garrison	Shaina Aran	1285 Avenue of the Americas	New York City	NY	10019		
23	Weil, Gotshal & Manges	Lisa Lieb						
23	Weil, Gotshal & Manges	Robert Lennon	767 Fifth Avenue	New York City	NY	10153	+1 212 310 6737	+1 212 310 8700
23	Weil, Gotshal & Manges	Sarb Gherra	110 Fetter Lane	London		EC4A 1AY	+44 207 903 1129	+44 207 903 0990

24	Sullivan & Cromwell	Karen Cheung	125 Broad Street	New York City	NY	10004		
24	Sullivan & Cromwell	Tatiana Rodriguez						
25	Paul Hastings	Craig Davis						
25	Paul Hastings	Kenya Jiu						
25	Paul Hastings	Kristen Zadourian						
26	Quinn Emanuel Urquhart & Sullivan	Elizabeth Urquhart	51 Madison Avenue	New York	NY	10010	1 212 849 7000	1 212 849 7100
27	Holland & Knight	Damien E Cohen	31 West 52nd Street	New York City	NY	10019	+1 212 513 3495	+1 212 385 9010
28	Covington & Burling	Deirdre Christin	One CityCenter, 850 Tenth Street, NW	Washington	DC	20001-4956	+1 202 662 6347	
28	Covington & Burling	Sarah Nathanson	1201 Pennsylvania Avenue, N.W.	Washington	DC	20004		
29	Reed Smith	Sadie Baron	Broadgate Tower, 20 Primrose Street	London		EC2A 2RS	+44 2031162556	+44 2031163999
30	Cleary Gottlieb Steen & Hamilton	Andrew Gordon						
30	Cleary Gottlieb Steen & Hamilton	Kelly Cummings	One Liberty Plaza	New York City	NY	10006		+1 121 222 2000
31	Willkie Farr & Gallagher	Antoinette Mcgovern	787 7th Avenue	New York City	NY	10019-6099	+1 212 728 8404	+1 212 728 8111
31	Willkie Farr & Gallagher	Janine Colyer	787 Seventh Avenue	New York	NY	10019-6099		
32	Orrick, Herrington & Sutcliffe	Eva Reichenvater	51 West 52nd Street	New York City	NY	10019		
32	Orrick, Herrington & Sutcliffe	Jennifer Sugiyama	Columbia Center, 1152 15th Street, N.W	Washington	DC	20005-1706		
32	Orrick, Herrington & Sutcliffe	Jon Brewer	107 Cheapside	London		EC2V 6DN	44 20 7862 4648	
33	Wilson Sonsini Goodrich & Rosati	John Brown	650 Page Mill Road	Palo Alto	CA	94304-1050	+1 415 947 2002	+1 650 493 6811
33	Wilson Sonsini Goodrich & Rosati	Michael Zwerin	One Market Plaza, Spear Tower	San Francisco	CA	94105		
34	Wilmer Cutler Pickering Hale and Dorr	Andrea Burke		Boston	MA			
34	Wilmer Cutler Pickering Hale and Dorr	Tom Day	1875 Pennsylvania Avenue, NW	Washington	DC	20006		
35	Debevoise & Plimpton	Margaret Nicholls	919 Third Avenue	New York	NY	10022		
36	Dechert	Beth Goulston	100 North Tryon Street	Charlotte	NC	28202		
36	Dechert	Peggy Heffner	2929 Arch Street	Philadelphia	PA	19104	+1 215 994 4000	
37	Milbank	Anna Coe	10 Gresham Street	London		EC2V 7JD		
38	Morrison & Foerster	Angela Petros	250 West 55th Street	New York City	NY	10019-9601		
38	Morrison & Foerster	Carla Del Bove	425 Market Street	San Francisco	CA	94105	+1 (617) 648-4745	

38	Morrison & Foerster	Maren Boehler	Potsdamer Platz 1	Berlin			+49 307 2622 1371	
39	Proskauer Rose	Amy Gallinagh	1001 Pennsylvania Ave NW. South	Washington	DC	20004		
39	Proskauer Rose	Joanne Southern	Eleven Times Square(Eighth Avenue & 41St Street)	New York	NY	10036-8299	+1 212 969 5543	
39	Proskauer Rose	Nilda Gonzalez	Eighth Avenue & 41st Street	New York City	NY	10036	+1 212 969 4011	
40	Akin Gump Strauss Hauer & Feld	Aleisha Gravit	Robert S. Strauss Tower, 2001 K Street, N.W.	Washington	DC	20006-1037	+1 202 887 4000	+1 202 887 4288
40	Akin Gump Strauss Hauer & Feld	Kristin Leroux		New York	NY			
41	K&L Gates	Eileen Kinney-Mallin	1 O'Connell Street	Sydney	NSW	2000		
42	Perkins Coie	Adrian M Fenty	3150 Porter Drive	Palo Alto	CA	94304	+1 650 838 4436	+1 650 838 4636
42	Perkins Coie	Deborah Ruffins	1201 Third Avenue	Seattle	WA	98101	+1 206 359 6427	+1 206 359 7427
42	Perkins Coie	Jennifer C Colvin	700 13th Street, NW	Washington	DC	20005-3960	+1 202 654 6298	+1 202 654 9984
42	Perkins Coie	Kay P Hall	1120 Nw Couch Street	Portland	OR	97209	+1 503 727 2139	+1 503 346 2139
42	Perkins Coie	Scott Staff	1201 Third Avenue	Seattle	WA	98101	+1 206 359 3786	+1 206 359 9000
43	Squire Patton Boggs	Dawn Lewis	No 1 Spinningfields, 1 Hardman Square	Manchester		M3 3EB		
43	Squire Patton Boggs	Stephen C Mahon	Premier Place 2 & A Half Devonshire Square	London		EC2M 4UJ	+44 20 7655 1130	+44 20 7655 1001
44	Winston & Strawn	Anne Heathcock	35 West Wacker Drive	Chicago	IL	60601	+1 312 558 5620	+1 312 558 5700
44	Winston & Strawn	Cynthia M Holbrook	101 California Street	San Francisco	CA	94111	+1 415 591 6859	+1 415 591 1400
44	Winston & Strawn	Melissa Ertek					1 212-294-6648	
45	Troutman Pepper	Amanda Tierney Parnell	2000 K Street, N.W.	Washington	DC	20006	757 687 7533	
45	Troutman Pepper	Daniel P. Pulka	2000 K Street, N.W.	Washington	DC	20006	215.981.4461	
45	Troutman Pepper	Hunter Goolsby	2000 K Street, N.W.	Washington	DC	20006	404 885 2732	
45	Troutman Pepper	James T Austin	2000 K Street, N.W.	Washington	DC	20006	215 981 4779	
45	Troutman Pepper	Marissa Grignon	2000 K Street, N.W.	Washington	DC	20006	949 622 2787	
46	Foley & Lardner	Koree KhongphandBuckman	1 Independent Drive	Jacksonville	FL	32202-5017		
47	Alston & Bird	Mariana Loose	90 Park Avenue	New York City	NY	10016	+1 212 210 9561	+1 212 210 9444
48	Sheppard, Mullin, Richter & Hampton	Joanna Beckett	30 Rockefeller Plaza	New York City	NY	10112	+1 212 634 3076	
49	Arnold & Porter Kaye Scholer	Marty Duvall	601 Massachusetts Ave, NW	Washington	DC	20001-3743	+1 120 942 5000	+1 202 942 5999
49	Arnold & Porter Kaye Scholer	Sarah Z Smith	601 Massachusetts Ave, NW	Washington	DC	20001-3743		

50	O'Melveny & Myers	John Hodder	400 South Hope Street	Los Angeles	CA	90071		
50	O'Melveny & Myers	Rachel Cohen	Two Embarcadero Center	San Francisco	CA	94111		
51	Wachtell, Lipton, Rosen & Katz	Ariane Finkel	51 West 52nd Street	New York City	NY	10019	+1 212 403 1000	+1 212 403 2000
51	Wachtell, Lipton, Rosen & Katz	Jonathan Mason	51 West 52nd Street	New York City	NY	10019		+1 212 403 2000
52	McGuireWoods	Joe Calve	1251 Avenue of the Americas 20th Floor	New York	NY	10020-1104	+1 804 775 1248	+1 804 698 2123
53	Fried, Frank, Harris, Shriver & Jacobson	Joan Imperato		Washington	DC			
53	Fried, Frank, Harris, Shriver & Jacobson	Lynn Kirk		Palo Alto	CA			
55	Cravath, Swaine & Moore	Larissa Palmer	Worldwide Plaza, 825 Eighth Avenue	New York City	NY		+1 212 474 4677	+1 212 474 3700
56	Fragomen, Del Rey, Bernsen & Loewy	Alison Swenton Arjoon	90 Matawan Road	Matawan	NJ	07747	+1 732 862 5369	+1 732 862 5050
57	Vinson & Elkins	Allen Schoenberg	The Grace Building	New York	NY	10036	1.212.237.0130	
57	Vinson & Elkins	Aubrey Bishai	The Grace Building	New York	NY	10036		
57	Vinson & Elkins	Melissa Anderson	1001 Fannin Street	Houston	TX	77002	+1 415 979 6914	+1 713 758 2346
58	Shearman & Sterling	Cathryn Blythe	9 Appold Street	London		EC2A 2AP		
58	Shearman & Sterling	Nora Shearer	599 Lexington Avenue	New York City	NY	10022		
59	Baker & Hostetler	Despina C Kartson	45 Rockefeller Plaza	New York City	NY	10111-0100	+1 212 589 4264	+1 212 589 4201
59	Baker & Hostetler	Monica Farrar	811 Main Street	Houston	TX	77002		
60	Seyfarth Shaw	Dawn M Orel	233 South Wacker Drive	Chicago	IL	60603	+1 312 460 6281	
60	Seyfarth Shaw	Tom Mariam						
61	Bryan Cave Leighton Paisner	Gillian W. Ward	JP Morgan Chase Tower, 2200 Ross Avenue	Dallas	TX	75201-7965	+1 314 259 2222	
62	Hunton Andrews Kurth	Lisa Franz		Houston	TX			
62	Hunton Andrews Kurth	Vonny Chiu		Houston	TX			
63	Polsinelli	Charlotte S.						
63	Polsinelli	Tiffany Zeigler		Atlanta	GA		404.253.6296	
64	Baker Botts	Laura Gracey	1001 Page Mill Road	Palo Alto	CA	94304	+1.713.229.2042	
65	Pillsbury Winthrop Shaw Pittman	Jason A. Bovis	1200 Seventeenth Street, NW	Washington	DC	20036	+1 202 663 8090	+1 202 663 8007
66	Fenwick & West	Lauren Wood	1191 Second Avenue	Seattle	WA	98101		
66	Fenwick & West	Megan Showerman		San Francisco	CA			
67	Katten Muchin Rosenman	Jennifer E Dolan	2900 K Street Nw, North Tower	Washington	DC	20007	+1 202 625 3668	+1 202 298 7570

68	Nelson Mullins Riley & Scarborough	Beth Huffman	Meridian, 1320 Main Street	Columbia	SC	29201	+1 803 255 9788	+1 803 256 7500
68	Nelson Mullins Riley & Scarborough	Jonathan Gardner	Poinsett Plaza, 104 South Main Street	Greenville	SC	29601	+1 864 373 2300	+1 864 373 2925
69	Venable	Paul Bonner	600 Massachusetts Avenue, NW	Washington	DC	20001		
69	Venable	Sarah Abreu	600 Massachusetts Avenue, NW	Washington	DC	20001		
70	Lewis Brisbois Bisgaard & Smith	Janet Eskow	10 Dorrance Street	Providence	RI	02903		
70	Lewis Brisbois Bisgaard & Smith	Martin Hughes	10 Dorrance Street	Providence	RI	02903		
71	Fox Rothschild	Holly Lentz Kleeman	2000 Market Street.	Philadelphia	PA	19103	215.299.3822	
71	Fox Rothschild	Michelle Maier	2000 Market Street.	Philadelphia	PA	19103		
71	Fox Rothschild	Stacey Flynn	10 Sentry Parkway	Blue Bell	PA	19422		
72	Little Mendelson	Lisa Bachner	900 Third Avenue	New York City	NY	10022	+1 212 583 2665	+1 212 313 4501
73	Duane Morris	Brett D Arnold	1075 Peachtree Street NE	Atlanta	GA	30309	+1 404 253 6993	+1 404 253 6901
73	Duane Morris	Ellen C Auwarter	1540 Broadway	New York City	NY	10036	+1 212 471 1835	+1 212 692 1020
73	Duane Morris	Hallie S Garrison	750 B Street	San Diego	CA	92101	+1 619 744 2244	+1 619 744 2201
73	Duane Morris	Mark P Messing	30 South 17th Street	Philadelphia	PA	19103	+1 215 979 1390	+1 215 827 5481
74	Cozen O'Connor	Lisa Calvo Haas	One Liberty Place, 1650 Market Street	Philadelphia	PA	19103	+1 215 665 2792	+1 215 701 2492
75	Mintz, Levin, Cohn, Ferris, Glovsky and Popeo	Carolyn M. Manning	One Financial Center	Boston	MA	02111	1.617.348.4435	
75	Mintz, Levin, Cohn, Ferris, Glovsky and Popeo	David Salisbury	3580 Carmel Mountain Road	San Diego	CA	92130	+1 858 314 1537	+1 858 314 1501
76	Barnes & Thornburg	Eleanor Smith					317-261-7912	
77	Ogletree, Deakins, Nash, Smoak & Stewart	Jansen A Ellis	191 Peachtree Street, NE	Atlanta	GA	30303	+1 404 870 1740	
77	Ogletree, Deakins, Nash, Smoak & Stewart	Senna Randolph	10 Madison Avenue	Morristown	NJ	07960		
78	Crowell & Moring	Ezra Crawford	1001 Pennsylvania Avenue, NW	Washington	DC	20004	+1 202 624 8869	
78	Crowell & Moring	Maura Connell Brandt	1001 Pennsylvania Ave NW	Washington	DC	20004	1.202.688.3487	
79	Blank Rome	James J. Stapleton	2029 Century Park East	Los Angeles	CA	90067	1.424.239.3827	+1 424 239 3434
80	Jackson Lewis	Alitia Faccione	10 West Market Street	Indianapolis	IN	46204		
80	Jackson Lewis	Bob Robertson	10 West Market Street	Indianapolis	IN	46204	+1 212 545 4068	
81	Husch Blackwell	Mike Lavieri	4801 Main Street	Kansas City	MO	64112	816.983.8667	
81	Husch Blackwell	Molly Porter		Chicago	IL			

81	Husch Blackwell	Steven Renau	4801 Main Street	Kansas City	MO	64112	816.983.8783	
82	Taft Stettinius & Hollister	Beth O'Mahoney	111 East Wacker	Chicago	IL	60601	+1 312 840 4342	+1 312 966 8540
82	Taft Stettinius & Hollister	Julie Henson	2200 IDS Center, 80 South Eighth Street	Minneapolis	MN	55402-2157	1 612 977 8067	
82	Taft Stettinius & Hollister	Susan B Kilkenny	One Indiana Square	Indianapolis	IN	46204	+1 317 713 3476	+1 317 713 3699
83	Nixon Peabody	Danielle Paige	Exchange Place	Boston	MA	02109-2835	617-345-1068	617-956-8803
83	Nixon Peabody	David A Kaufman	One Embarcadero Center	San Francisco	CA	94111	+1 415 984 8241	+1 415 984 8300
84	Cadwalader, Wickersham & Taft	Greg Allocco		New York	NY			
84	Cadwalader, Wickersham & Taft	Paulette Stone		New York	NY			
85	Akerman	Iris Jones	500 West 5th Street	Austin	TX	78701	1 737 999 7105	1 512 623 6701
87	Womble Bond Dickinson	Ashley Horne	Atlantic Station, 271 17th Street NW	Atlanta	GA	30363		

87	Womble Bond Dickinson	Bill Turner	One West 4th Street	Winston-Salem	NC	27101		
87	Womble Bond Dickinson	Stuart Stogner	One West Fourth Street	Winston-Salem	NC	27101	+1 336 728 7086	+1 336 721-3660
88	Gordon Rees Scully Mansukhani	Heather Shearer	101 W. Broadway	San Diego	CA	94111	(619) 696-6700	(619) 696-7124
89	Williams & Connolly	Kathryn A Poulsen	725 Twelfth Street, NW	Washington	DC	20005	+1 202 434 5758	+1 202 434 5029
90	Kilpatrick Townsend & Stockton	Brian C Colucci	1080 Marsh Road	Menlo Park	CA	94025	415.273.4769	+1 415 723 7078
91	Davis Wright Tremaine	Jessica Kutz		Seattle	WA			
92	Fish & Richardson	Moses Ehlers	111 Congress Avenue	Austin	TX	78701		
93	Jenner & Block	Justin Portaz	353 N. Clark Street	Chicago	IL	60654	+1 312 923 2603	+1 312 527 0484
94	Schulte Roth & Zabel	Claire Pappas	919 Third Avenue between 55th & 56th	New York City	NY	10022		
94	Schulte Roth & Zabel	Nicole Petrie	919 Third Avenue between 55th & 56th	New York City	NY	10022	+1 212.610.7403	
95	Haynes and Boone	Jackie Sarlo						
95	Haynes and Boone	Kathy Gutierrez	2323 Victory Avenue	Dallas	TX	75219	+1-214-651-5000	+1-214-651-5940
96	Locke Lord	Emily Vodek	2200 Ross Avenue	Dallas	TX	75201	+1 214 740 8000	+1 214 740 8800
96	Locke Lord	Katie Ambrosio	111 South Wacker Drive	Chicago	IL	60606	+1 312 443 0700	+1 321 443 0336
96	Locke Lord	Sandy Zeutschel	JPMorgan Chase Tower 600 Travis	Houston	TX	77002	+1-713-226-1200	+1-713-223-3717
97	Ballard Spahr	Amy T Shepherd	1735 Market Street	Philadelphia	PA	19103	+1 215 864 8553	+1 215 864 8999
98	Shook, Hardy & Bacon	Alison Talbott	2555 Grand Boulevard	Kansas City	MO	64108	+816 559 2861	+1 816 421 5547
98	Shook, Hardy & Bacon	Kristin Brotherton	2555 Grand Boulevard	Kansas City	MO	64108		

99	Lowenstein Sandler	Kathryn Simons	1251 Avenue of the Americas	New York City	NY	10020		
99	Lowenstein Sandler	Kevin Iredell	One Lowenstein Drive	Roseland	NJ	07068-1791	+1 973 597 6130	+1 973 597 2400
100	Dorsey & Whitney	Patrick F Courtemanche	50 South Sixth Street	Minneapolis	MN	55402	+1 612 492 5311	+1 612 340 2868